

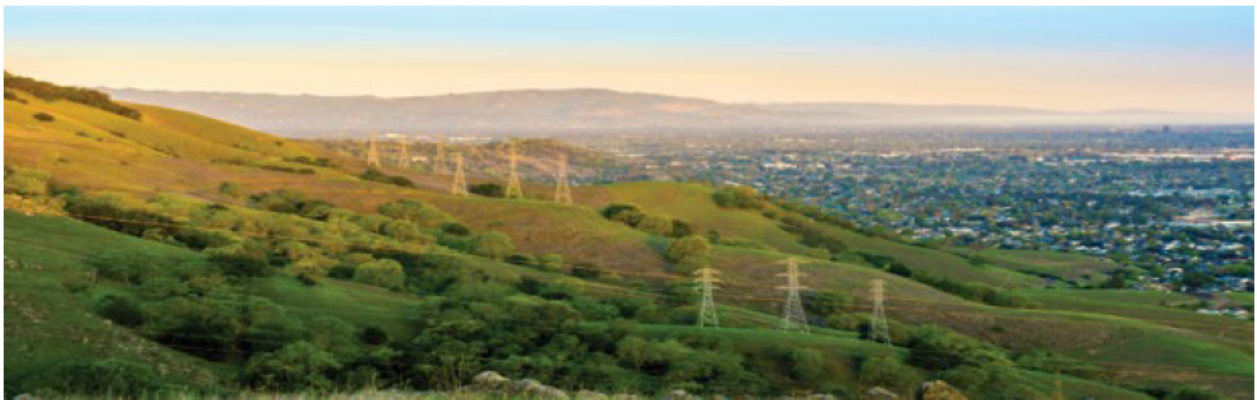


# **2026 Public Safety Power Shutoff (PSPS)**

## **Full Scale Exercise (FSE)**

**April 27-May 1, 2026**

### **Controller/Evaluator/Simulator Handbook**





## HANDLING INSTRUCTIONS

1. The title of this document is the *2026 Public Safety Power Shutoff (PSPS) Full-Scale Exercise (FSE) Controller/Evaluator/Simulator Handbook (C/E/S Handbook)*. The contents in this C/E/S Handbook reflect the information provided to exercise staff as of the date of publication and may be modified prior to execution at the direction of the Exercise Director.
2. This document should be safeguarded, handled, transmitted, and stored in accordance with appropriate security directives. This document is for TRUSTED AGENT USE ONLY and should be handled as sensitive information. Reproduction of this document, in whole or in part, is prohibited without prior approval from Pacific Gas & Electric Company (PG&E).
3. At a minimum, the attached materials will be disseminated strictly on a need-to-know basis and, when unattended, will be stored in a locked container or area that offers sufficient protection against theft, compromise, inadvertent access, and unauthorized disclosure.
4. For more information on this exercise, please consult the Exercise Director:

[REDACTED]  
Emergency Preparedness and Response (EP&R)  
Pacific Gas and Electric Company  
[REDACTED]



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## EXERCISE OVERVIEW

<b>Exercise Name</b>	2026 Public Safety Power Shutoff (PSPS) Full-Scale Exercise (FSE)	
<b>Exercise Dates</b>	April 27-May 1, 2026	
<b>Scope</b>	This FSE simulates R5-Plus weather conditions to test PG&E's ability to prepare for, respond to, and recover from a PSPS event in alignment with the Company Emergency Response Plan (CERP), PSPS Annex, and functional area specific plans	
<b>Location</b>	Vacaville Emergency Response Center (VERC) [REDACTED]	
<b>Exercise Objectives</b>	The overarching exercise objectives align to the following core capabilities: <ol style="list-style-type: none"><li>1. <b>Planning</b></li><li>2. <b>Operational Coordination</b></li><li>3. <b>Operational Communications</b></li><li>4. <b>Public Information and Warning</b></li><li>5. <b>Situational Awareness</b></li><li>6. <b>Critical Resources</b></li></ol>	
<b>Threat/Hazard</b>	R5-Plus Weather Conditions & Wildfire Risk	
<b>Participating Functional Areas</b>	<ul style="list-style-type: none"><li>▪ Electric Distribution</li><li>▪ Transmission Grid Operations</li><li>▪ Electric Transmission</li><li>▪ Electric Field Operations</li><li>▪ Information Technology</li><li>▪ Electric Incident Investigations</li><li>▪ Corporate Safety</li><li>▪ Corporate Security</li><li>▪ Corporate Real Estate Strategy and Services (CRESS)</li><li>▪ Hazard Awareness &amp; Warning Center (HAWC)</li><li>▪ Customer Care</li><li>▪ Marketing &amp; Communications</li><li>▪ PSPS Technology/Operations</li><li>▪ Meteorology</li><li>▪ Public Affairs</li><li>▪ Temporary Generation</li><li>▪ Finance</li><li>▪ Vegetation Management</li><li>▪ Power Generation</li><li>▪ PSPS PMO</li><li>▪ Aviation Services</li><li>▪ Corporate Affairs</li><li>▪ Supply Chain Logistics</li></ul>	
<b>Points of Contact</b>	[REDACTED] EP&R, EP Exercise Pacific Gas and Electric [REDACTED]	[REDACTED] EP&R, EP Exercise, Manager Pacific Gas and Electric [REDACTED]



## QUICK LOOK PARTICIPANT GUIDE

### EXERCISE DAYS

#### **Start Day 1, April 27 – READINESS POSTURE**

- 0600-1200 Readiness Posture participants (Select Readiness Posture Staff In-Person at the VERC)
  - Readiness Posture participant list located in the Phone book

#### **Day 1, April 27 – EOC Activation**

- 1200-1800, all participants
- At the VERC, in person:
  - Command and General Staff
  - Resource Unit Lead, Situation Unit Lead
  - Distribution Branch Director and Deputy Distribution Branch Director
  - Transmission Branch Director
- All other positions will participate virtually unless otherwise instructed by your Officer or Section Chief.

#### **Day 2, 3, 4, April 28 – April 30**

- 0600–1800, all participants
- At the VERC, in person:
  - Command and General Staff
  - Resource Unit Lead, Situation Unit Lead
  - Distribution Branch Director and Deputy Distribution Branch Director
  - Transmission Branch Director
- All other positions will participate virtually unless otherwise instructed by your Officer or Section Chief.

#### **Day 5, May 1**

- 0600–1800, all participants
- At the VERC, in person:
  - Command and General Staff
  - Resource Unit Lead, Situation Unit Lead
  - Distribution Branch Director and Deputy Distribution Branch Director
  - Transmission Branch Director
- All other positions will participate virtually unless otherwise instructed by your Officer or Section Chief.
- 1630 Section Hotwash and CES Hotwash and Section wrap up
- 1700 EndEx, all Participants
- 1700-1800 Hotwash, all Participants

### EXPENSES

Please make your own reservations for lodging. Ensure you keep receipts of your food and room expenses, and file SAP Concur reports accordingly. You can charge your PSPS exercise prep and conduct time to your PCC.





## GENERAL INFORMATION

### PURPOSE OF THE HANDBOOK

The C/E/S Handbook provides exercise Controllers, Evaluators, and Simulators with an overview of the exercise process, including general information, rules, guidelines, and exercise outcomes. The Handbook also provides guidance specific to Controllers, Evaluators, and Simulators in carrying out their roles and responsibilities during and after the exercise.

### EXERCISE OBJECTIVES AND CORE CAPABILITIES

During this exercise, PG&E will be evaluated on the exercise objectives and capabilities described below:

1. **Objective 1 - Planning:** Implement a planning cycle according to CERP procedures, PSPS Annex, and ICS principles that use circuit information provided to conduct a PSPS and develop a restoration plan prior to receiving the "All Clear" from the Officer-in-Charge (OIC).|
2. **Objective 2 - Operational Coordination:** Implement a response structure that effectively integrates EOC sections, FAs, field crews, and external partners to successfully align operational activities and priorities for safely managing the PSPS and Wildfire event (patrol assets, qualify and re-qualify patrollers, both Air and Ground patrols).|
3. **Objective 3 - Operational Communications:** Establish and maintain an effective communications structure that allows all entities to maintain the most accurate information throughout the course of the event; this includes PG&E Functional Areas, Public Safety Partners, Customers, Community Based Organizations, and Regulators. |
4. **Objective 4 - Public Information and Notification:** Communicate strategic messages to key internal and external audiences including developing press releases, social media posts, and FAQs for the public and delivering required notifications to Cal OES, CPUC, and other regulatory bodies. |
5. **Objective 5 - Situational Assessment:** Support company-wide situational awareness by establishing and maintaining a common operating picture across the response organizational structure to meet the needs of relevant internal and external stakeholders impacted by PSPS (e.g., critical, medical baseline, and commercial customers)|
6. **Objective 6 – Logistics (Critical Resources):** Analyze the impacted area to prioritize available resources in a way that reduces physical security concerns and minimizes impacts of the shutoff to company facilities and other critical infrastructure.

## PSPS SCENARIO AND SCOPE OVERVIEW

### Initial Scope

- Dry, offshore wind event is expected to develop Thursday, April 30 through Friday, May 1.
- Winds strengthen Thursday morning and are expected to reach peak intensity Thursday afternoon through Friday morning.
- Northeasterly/Offshore Winds
  - 25-35 mph
  - Gusts 45-55+ mph, primarily over elevated terrain

### Distribution System Operations Impact Forecast Wednesday, April 29, 2026

1 OUTAGE RISK BY WEATHER TYPE								
	Wednesday 4/29/26	Thursday 4/30/26	Friday 5/1/26	Saturday 5/2/26	Sunday 5/3/26	Monday 5/4/26	Tuesday 5/5/26	Wednesday 5/6/26
Heat								
Flashover								
Heavy Rain								
Thunderstorms								
Low Snow								
South Wind								
Northwest Wind								
Northeast Wind		2	2					
RISK LEGEND	No Risk		(1) Slight Risk		(2) Moderate Risk		(3) High Risk	

\* A Extended Divisional Outage Forecast will be issued when Risk(s) meet or exceed "Moderate" during that period

2 SYSTEM-WIDE OUTAGE CATEGORY PROBABILITY								
	Wednesday 4/29/26	Thursday 4/30/26	Friday 5/1/26	Saturday 5/2/26	Sunday 5/3/26	Monday 5/4/26	Tuesday 5/5/26	Wednesday 5/6/26
Category 1	100%	0%	5%	85%	100%	100%	100%	100%
Category 2	0%	30%	50%	15%	0%	0%	0%	0%
Category 3	0%	65%	45%	0%	0%	0%	0%	0%
Category 4	0%	0%	0%	0%	0%	0%	0%	0%
Category 5	0%	0%	0%	0%	0%	0%	0%	0%

3 OUTAGE FORECAST & RISK TIMING BY DIVISION									
		Wednesday 4/29/26		Thursday 4/30/26		Friday 5/1/26		Saturday 5/2/26	
		Outage Range*	Risk Timing**	Outage Range*	Risk Timing**	Outage Range*	Risk Timing**	Outage Range*	Risk Timing**
SYSTEM TOTAL		77	90	281	405	227	335	94	120
North Coast									
	Humboldt	5	6	10	15	8	14	5	7
	Sonoma	4	5	24	30	18	25	5	7
	North Bay	3	4	13	18	11	16	5	6
	TOTAL	12	15	47	63	37	55	15	20
North Valley & Sierra									
	North Valley	5	6	15	30	12	22	6	8
	Sierra	2	3	17	24	13	18	5	6
	Sacramento	7	9	14	19	12	16	6	8
	TOTAL	14	18	46	73	37	56	17	22
Bay Area									
	San Francisco	1	2	4	6	3	5	1	2
	East Bay	2	3	15	22	12	18	4	6
	Diablo	2	3	12	19	9	15	3	4
	Peninsula	3	4	13	21	11	16	3	4
	Mission	2	3	11	16	9	12	2	3
	TOTAL	10	15	55	84	44	66	13	19
South Bay & Central Coast									
	De Anza	2	3	14	23	11	19	3	6
	San Jose	3	4	19	27	15	24	4	7
	Central Coast	6	7	35	50	30	45	10	15
	Los Padres	3	4	10	16	8	13	3	5
	TOTAL	14	18	78	116	64	101	20	33
Central Valley									
	Stockton	6	8	15	24	12	20	6	8
	Yosemite	7	8	13	18	10	16	8	10
	Fresno	10	13	16	24	14	19	10	12
	Kern	4	5	11	16	9	14	5	7
	TOTAL	27	34	55	82	45	69	29	37

\* Outage range consists of an "Expected" and "Reasonable Worst Case" forecast of sustained transformer level outages and above

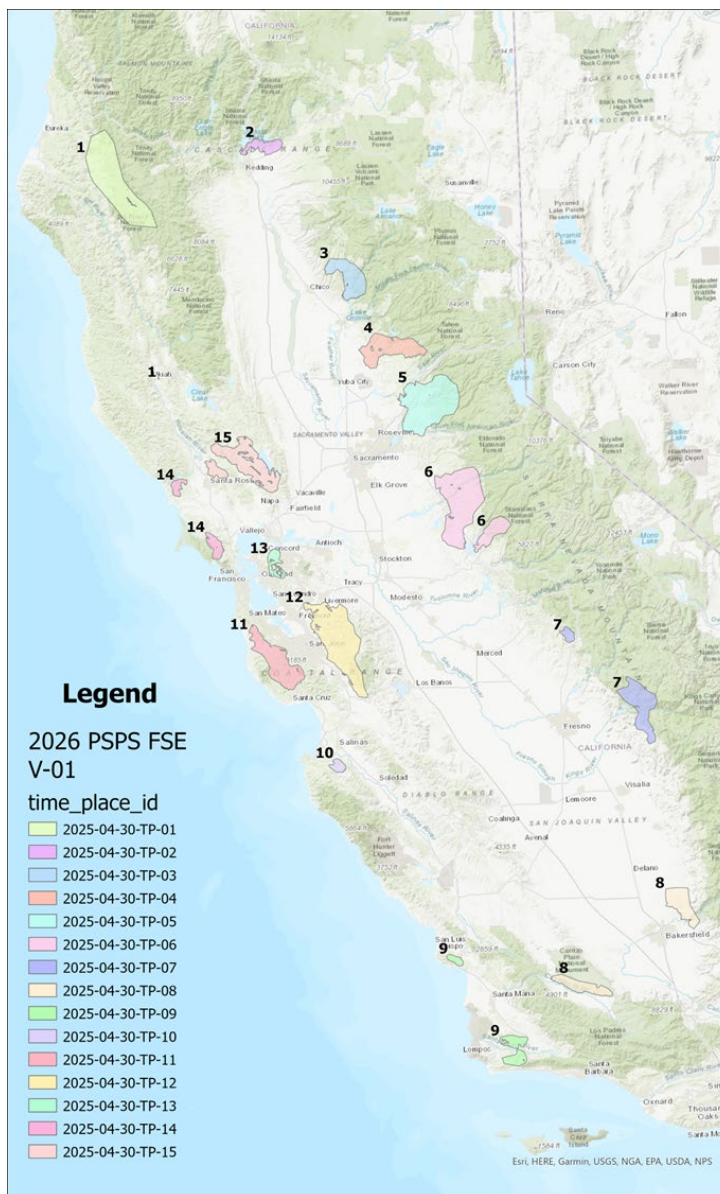
\*\* Risk timing reflects the peak outage period

OUTAGE LEGEND		
Category	Generalized Risk	Staffing
Category 1	Significant Adverse Weather Unlikely	Normal, but have a plan
Category 2	Adverse Weather Possible	Have plan for escalation
Category 3	Adverse Weather Likely	Staffing & Timing as Directed
Category 4	Extreme Weather Possible	Staffing & Timing as Directed
Category 5	Extreme Weather Likely	Staffing & Timing as Directed

PG&E Internal Use Only

## Weather Map

- Weather Start:
  - 1400 hours - Thursday 4/30
- Weather End:
  - 0800 hours - Friday 5/1



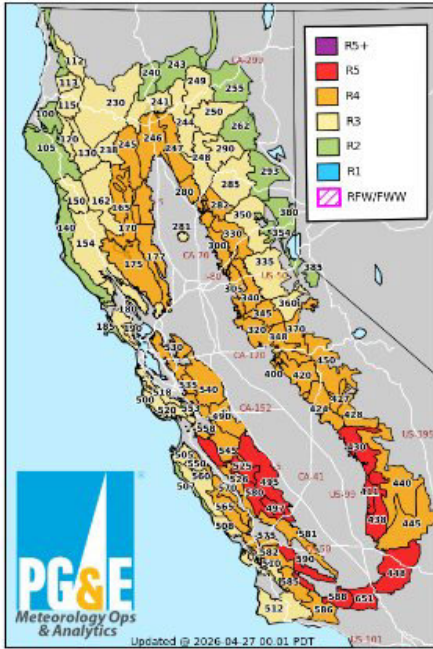
## Affected Counties

Alameda	Amador	Butte	Calaveras	Contra Costa	El Dorado
Fresno	Humboldt	Kern	Lake	Madera	Marin
Mariposa	Monterey	Napa	Nevada	Placer	San Luis Obispo
San Mateo	Santa Barbara	Santa Clara	Santa Cruz	Shasta	Sonoma
Stanislaus	Trinity	Tuolumne	Yolo	Yuba	

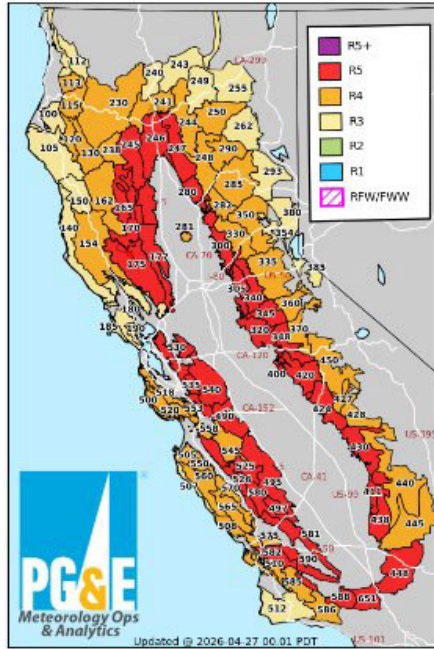


## Fire Potential Indices

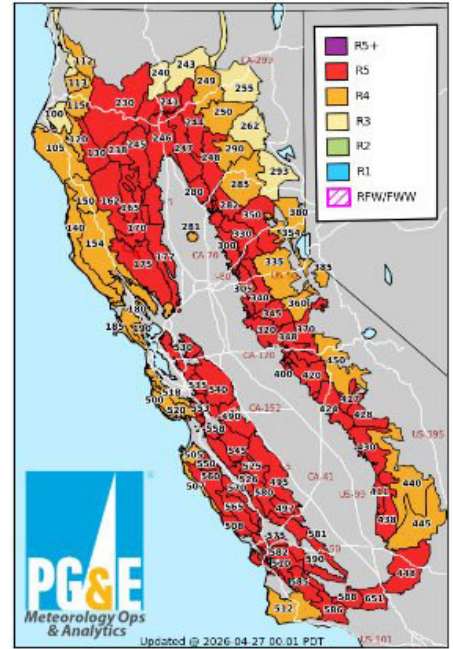
**PG&E Utility Fire Potential Index Ratings**  
Valid for 04/27/2026



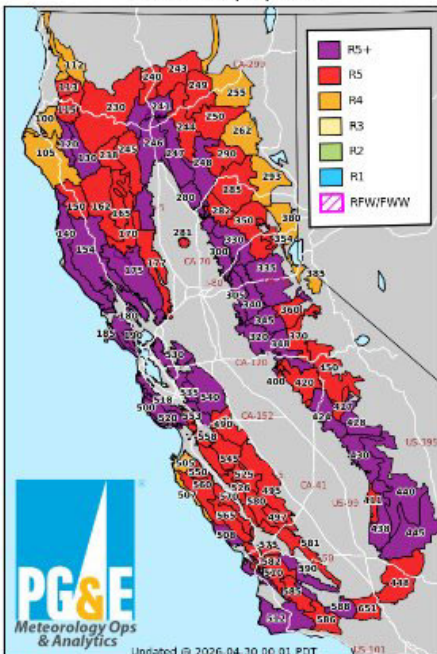
**PG&E Utility Fire Potential Index Ratings**  
Valid for 04/28/2026



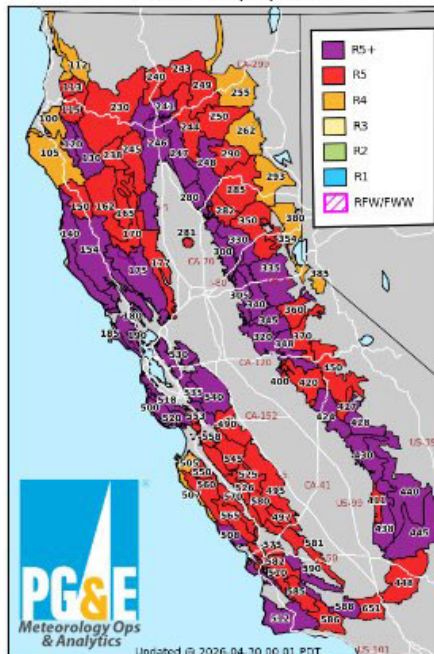
**PG&E Utility Fire Potential Index Ratings**  
Valid for 04/29/2026



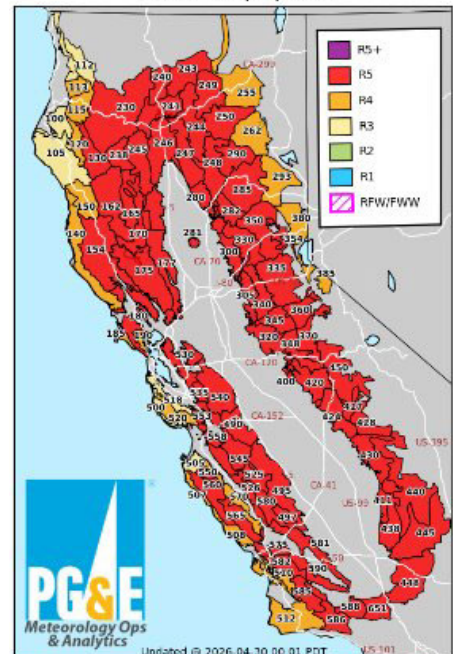
**PG&E Utility Fire Potential Index Ratings**  
Valid for 04/30/2026



**PG&E Utility Fire Potential Index Ratings**  
Valid for 05/01/2026



**PG&E Utility Fire Potential Index Ratings**  
Valid for 05/02/2026



## North Ops



### North Ops 7-day Significant Fire Potential Outlook

Issued by North Ops Predictive Services, Redding CA

Published: Wednesday, April 29, 2026

Predictive Service Area (PSA)	Wed 29 Apr	Thu 30 Apr	Fri 01 May	Sat 02 May	Sun 03 May	Mon 04 May	Tue 05 May	Wed 06 May
NC01 - North Coast		W	W					
NC02 - Mid Coast to Mendocino		W	W					
NC03A - Bay Marine		W	W					
NC03B - Diablo-Santa Cruz Mtns		W	W					
NC04 - Northwestern Mtn		W	W					
NC05 - Sac Valley/Foothills		W	W					
NC06 - NE California								
NC07 - Northern Sierras		W	W					
NC08 - Far Eastside								



## South Ops



### Predictive Services

### National Predictive Services Forecast California South Ops

Published: Wednesday, April 29, 2026

Predictive Service Area (PSA)	Wed 29 Apr	Thu 30 Apr	Fri 01 May	Sat 02 May	Sun 03 May	Mon 04 May	Tue 05 May	Wed 06 May
SC01 - Eastern Sierra			W					
SC02 - Central Sierra		W	W					
SC03 - Southern Sierra		W	W					
SC04 - Sierra Foothills		W	W					
SC05 - Central Valley		W	W					
SC06 - Central Coast Interior		W	W					
SC07 - Central Coast		W	W					
SC08 - South Coast			W	W				
SC09 - Western Mountains		W	W	W				
SC10 - Eastern Mountains			W	W				
SC11 - Southern Mountains			W	W				
SC12 - Lower Deserts				W				
SC13 - Eastern Deserts								
SC14 - Central Mojave			W	W				
SC15 - Upper Deserts			W	W				
SC16 - Northern Deserts			W	W				

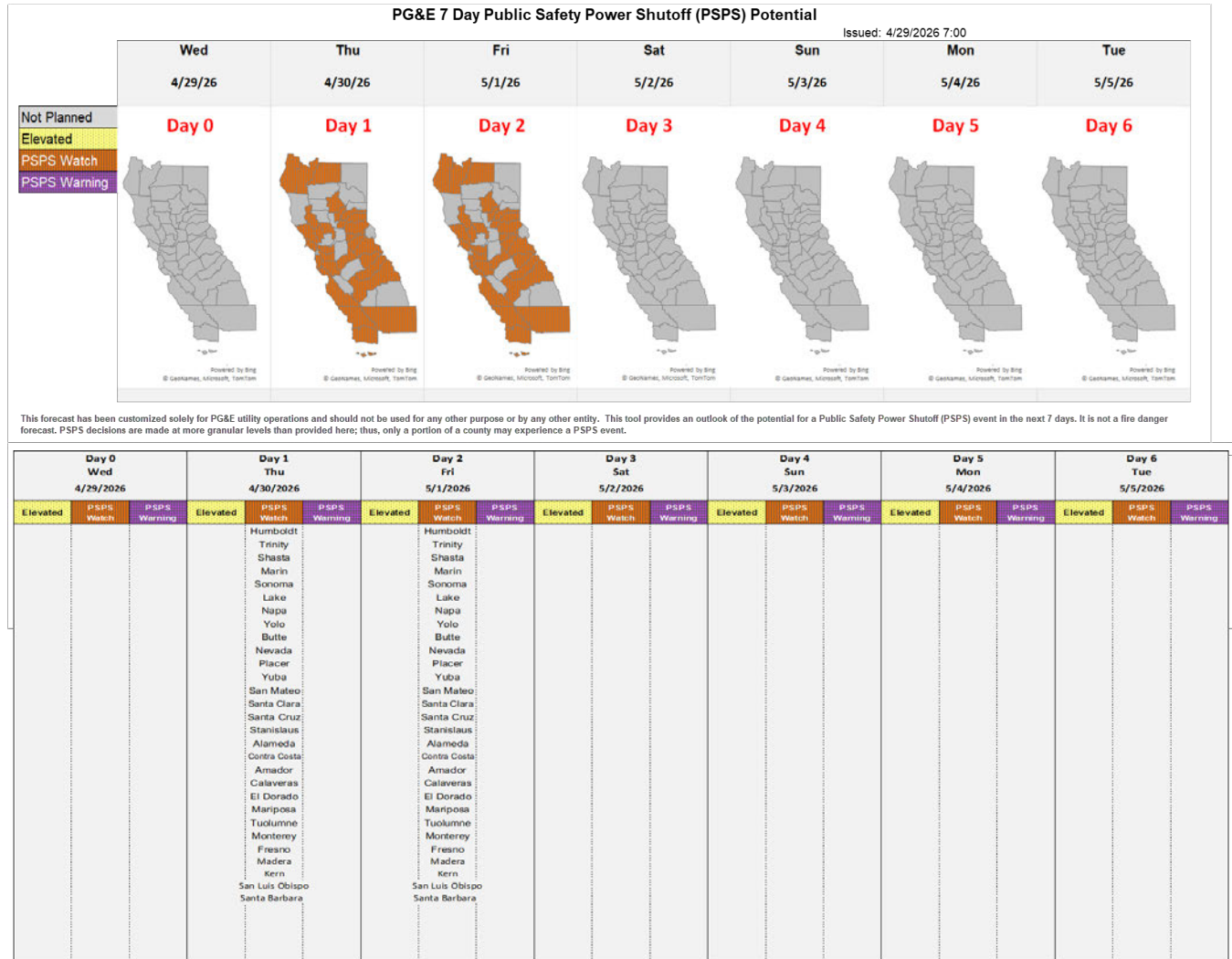
#### Legend:

- Fuel Dryness:**
- Moist - Little to no risk for large fires.
  - Dry - Low risk of large fires in the absence of a "High Risk" event.
  - Very Dry - Low/Moderate risk of large fires in the absence of a "High Risk" event.
  - Data Unavailable.
- High Risk Days:**
- At least a 20% chance of a "Large Fire" due to a combination of either "Dry" or "Very Dry" Fuel Dryness and an Ignition Trigger. High Risk Days will include the symbol indicating the type of event.
  - At least a 20% chance of a new "Large Fire" or significant growth on existing fires due to a combination of either "Dry" or "Very Dry" Fuel Dryness and a Grassland/Forest Environment. High Risk Days will include the symbol indicating the type of event.





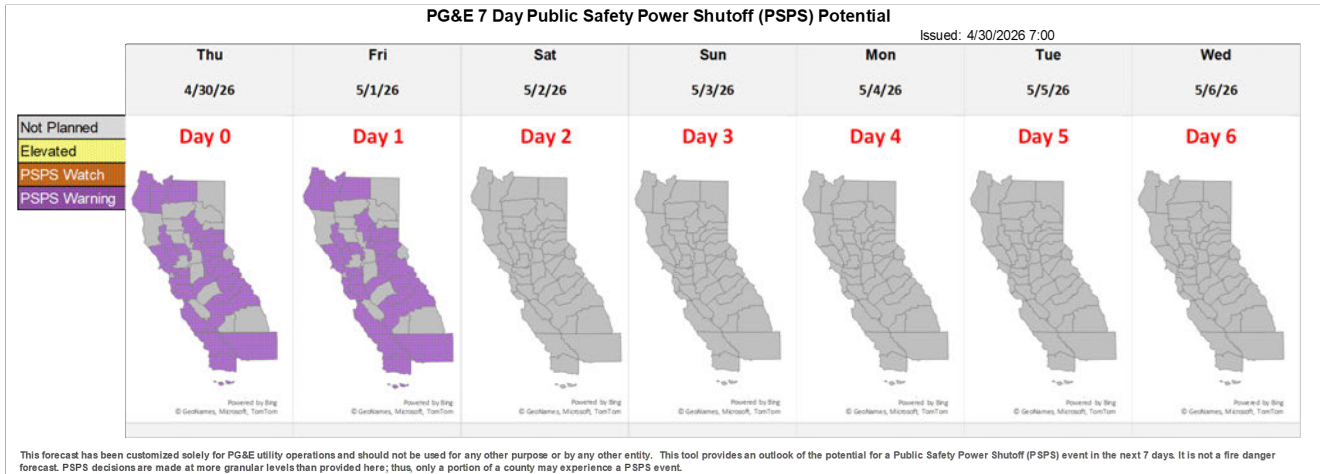
## PSPS Watch







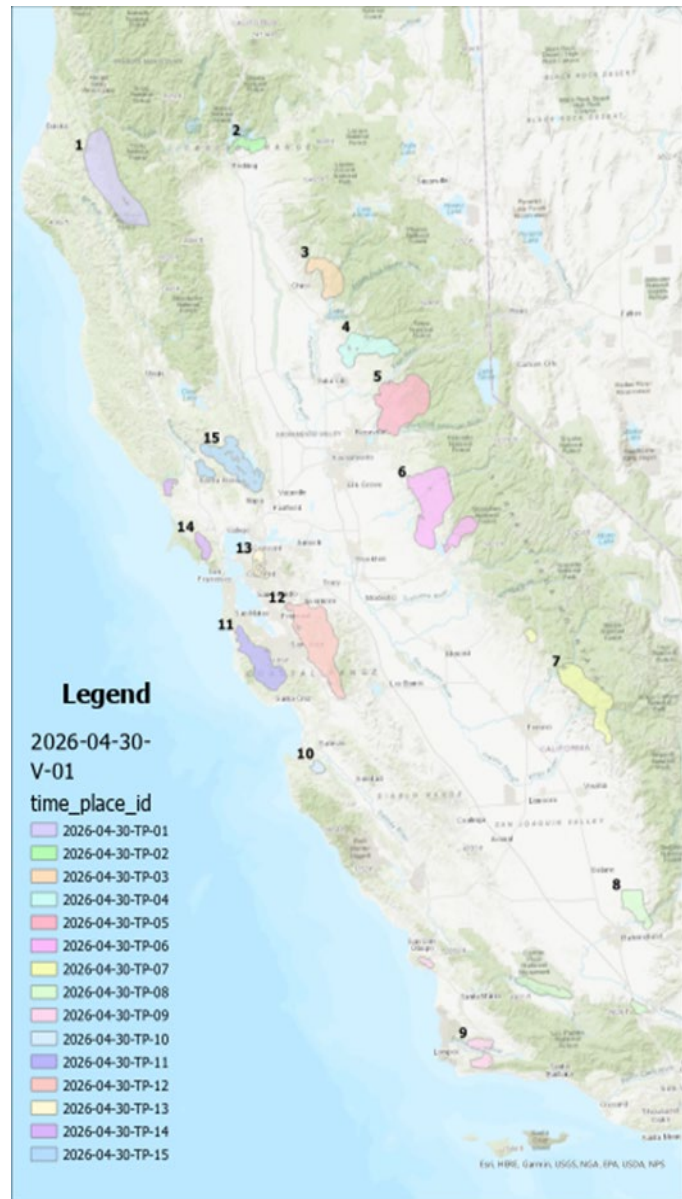
## PSPS Warning



Day 0 Thu 4/30/2026			Day 1 Fri 5/1/2026			Day 2 Sat 5/2/2026			Day 3 Sun 5/3/2026			Day 4 Mon 5/4/2026			Day 5 Tue 5/5/2026			Day 6 Wed 5/6/2026		
Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning	Elevated	PSPS Watch	PSPS Warning
		Humboldt Trinity Shasta Marin Sonoma Lake Napa Yolo Butte Nevada Placer Yuba San Mateo Santa Clara Santa Cruz Stanislaus Alameda Contra Costa Amador Calaveras El Dorado Mariposa Tuolumne Monterey Fresno Madera Kern San Luis Obispo Santa Barbara			Humboldt Trinity Shasta Marin Sonoma Lake Napa Yolo Butte Nevada Placer Yuba San Mateo Santa Clara Santa Cruz Stanislaus Alameda Contra Costa Amador Calaveras El Dorado Mariposa Tuolumne Monterey Fresno Madera Kern San Luis Obispo Santa Barbara															

## SCENARIO SCOPE (CONT'D)

- Single or multiple R5-Plus weather forecasts and conditions across the PG&E service territory
  - Conditions can stem from Santa Ana/Diablo Wind events, isolated wind events, dry conditions, etc.
- Disparate or multi-phase PSPS event(s)
  - R5 and R5-Plus conditions can be isolated or widespread, clustered or scattered, stable or dynamic
  - Impacts to rural, low income, or hard-to-reach communities
  - Impacts to Medical Baseline, Critical Customers, and other vulnerable populations
  - Cascading impacts to water supply or other community lifelines
  - Impacts to one Transmission Level Customer
    - Mutual Assistance Provided
      - NCPA (Lompoc)
- Comms drill – Notification test to select external players during FSE (Customer)



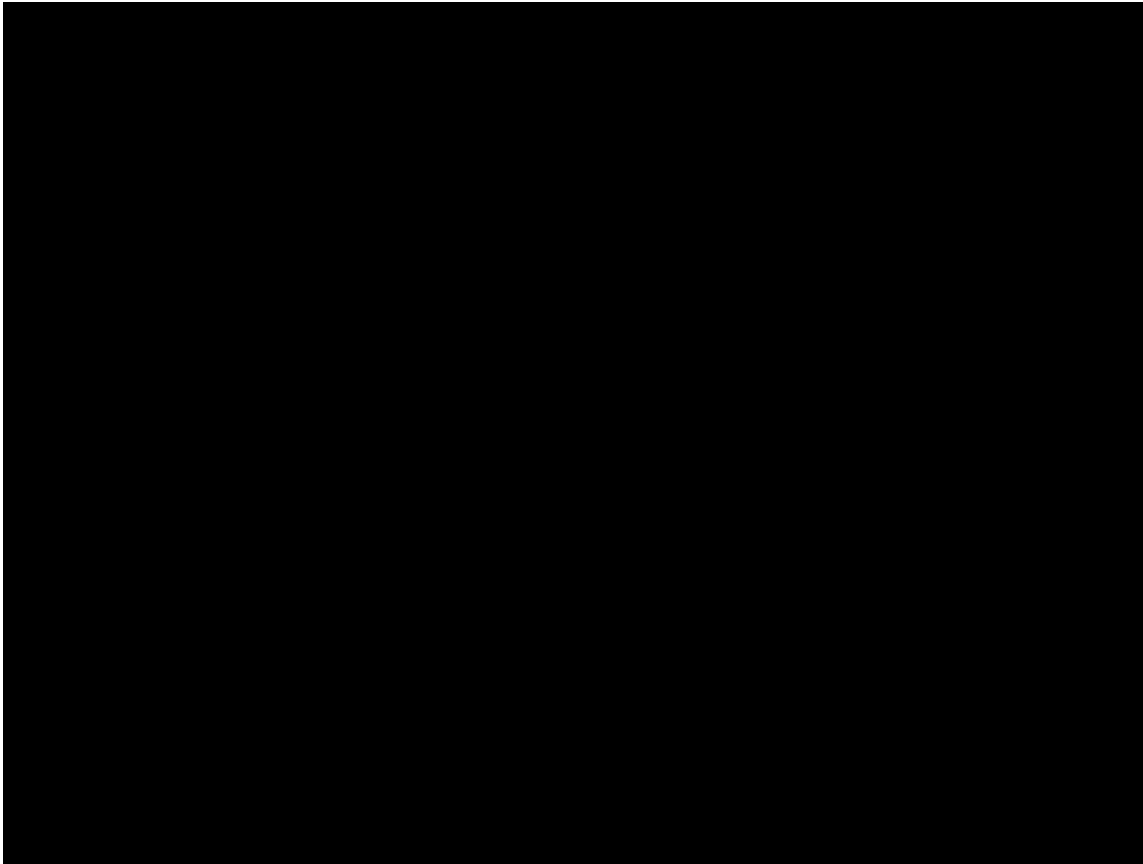




## FSE SCENARIO – INCIDENT WITHIN PSPS

### Thermal Runaway Incident:

- Occurs April 27 (Monday morning).
- Notifications to Power Gen Branch Director (EOC).
- EOC Commander notified and initiates IMT activation.
- PowerGen IMT 3 deploys to Monterey County.
- April 28 (Tuesday: 0700) – Power Gen IMT begins play at Moss Landing (Elkhorn BESS).
- Involves Power Gen IMT work with PSS and agency having jurisdiction (AHJ) on transfer of command.
- Exercise play is 0700-1700 hours.





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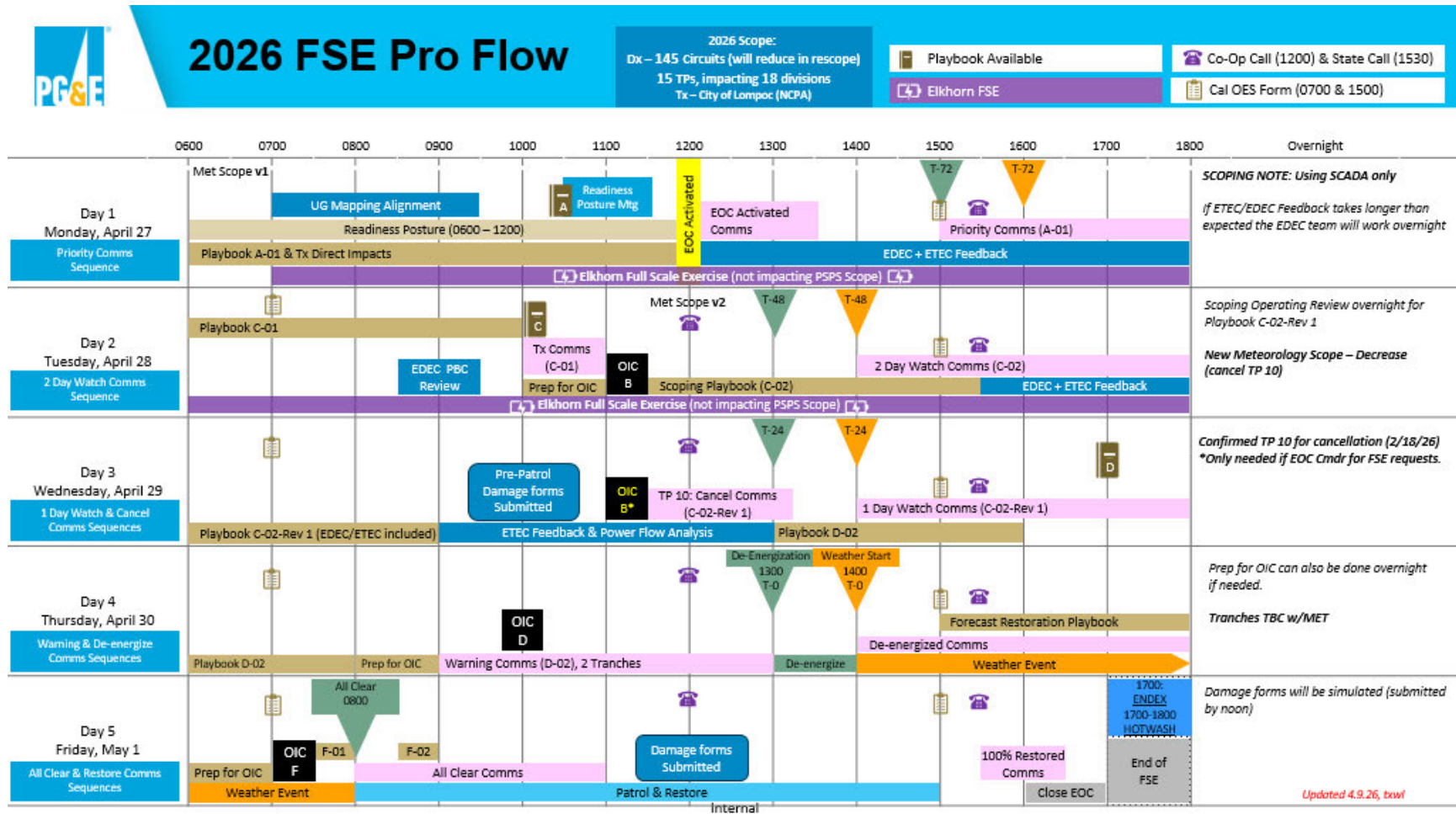


Figure 1. Procedural Flow. The Pro Flow is a guideline of how the 5-day PSPS event will unfold including the wildfire scope.



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## EXERCISE RULES AND GUIDANCE

### PARTICIPANT ROLES AND RESPONSIBILITIES

Several types of participants are involved in this exercise. Note that the term “participant” refers to all the categories listed below, not just those playing in the exercise:

- **Players.** Players are personnel who perform their regular roles and responsibilities during the exercise. Players initiate actions in response to the simulated emergency. **Players will not speak to observers during the exercise.**
- **Controllers.** Controllers plan and manage exercise play. Controllers direct the pace of the exercise, provide key data to players, and may prompt or initiate certain player actions to ensure exercise continuity. Controllers may check in with players more frequently to capture key actions taken.
- **Simulators.** Simulators role play nonparticipating organizations or individuals. They operate out of the Simulation Cell (SimCell). Simulators function semi-independently under the supervision of a SimCell manager, enacting roles (e.g., media reporters, customers, or partnering agencies) in accordance with instructions provided in the Master Scenario Events List (MSEL). All simulators are ultimately accountable to the Exercise Director and Lead Controller.
- **Evaluators.** Evaluators observe, document, and analyze performance against exercise objectives in accordance with the Exercise Evaluation Guides (EEGs).
- **Observers.** Observers view the exercise and do not play in the exercise, nor do they perform any control or evaluation functions. Observers may contact their points of contact if they have questions.
- **Support Staff.** The exercise support staff includes individuals who perform administrative and MS Microsoft Teams IT support tasks during the exercise, e.g., registration, moderating, and others.



## EXERCISE ASSUMPTIONS AND ARTIFICIALITIES

In any exercise, assumptions and artificialities may be necessary to complete exercise play in the time allotted and/or account for logistical limitations. Exercise participants should accept that assumptions and artificialities are inherent in any exercise and should not allow these considerations to negatively impact their participation.

### ASSUMPTIONS

Assumptions constitute the implied factual foundation for the exercise and, as such, are assumed to be present before the exercise starts.

The following general assumptions apply to the exercise:

- The exercise will be conducted in a no-fault environment wherein systems, processes, and outcomes, not individuals, will be evaluated.
- The exercise scenario is plausible, and events occur as they are presented.
- Exercise simulation contains sufficient detail to allow Players to react to information and situations as if the simulated incident were real.
- Participating players may need to balance exercise play with real-world emergencies. If they occur, real-world emergencies take priority.

### ARTIFICIALITIES

Artificialities are exercise limitations which could detract from exercise realism that participants should be aware of. During this exercise, the following artificialities apply:

- Exercise communication and coordination is limited to participating exercise organizations, and venues, listed in the Exercise Phone Book.
- The SimCell will simulate nonparticipating entities or organizations. Exercise simulation will be realistic and plausible and will contain enough detail from which Players can respond.
- Players should log in to Teams EOC Main Floor invite a few minutes before **STARTEX** and **RESUMEEX** and should presume to be “activated” within the simulated exercise world.
- Certain resources may purposefully be unavailable or available only in part to ensure exercise objectives can be accomplished.



## EXERCISE TERMINOLOGY AND AUTHORITY

**STARTEX:** Start of the exercise

- Can only be called by the Exercise Director or Lead Controller.

**PAUSEEX:** Global or local brief suspension in play

- Global PAUSEEX is called by the Exercise Director or Lead Controller when all organization units will pause exercise operations for a short period of time or between exercise conduct days.
- Local PAUSEEX is called by the on-site Controller and communicated to the Lead Controller and Exercise Director when a localized safety issue or brief training moment is required.

**RESUMEEX:** Resumption of the exercise

- RESUMEEX is called by the Exercise Director or Lead Controller to resume exercise play after a short pause or to start a subsequent exercise conduct day.

**ENDEX:** End of the exercise

## EXERCISE RULES

Exercise play will proceed in accordance with established plans and procedures. The exercise will conclude once time has run out (see Table 1. Exercise Schedule) or upon the completion of operations and the exercise objectives as determined by the Exercise Director or Lead Controller.

The following general rules govern exercise play:

- Players should report to the Exercise Environment (or their off-site exercise location) at StartEx and behave as they normally would when activated unless otherwise told.
- The Lead Controller will initiate exercise play by announcing StartEx message on the EOC Main floor.
- All non-face-to-face communications made during the exercise will begin and end with the phrase, “**This is an exercise.**” or “**EXERCISE EXERCISE EXERCISE.**”
- Players will not send communications to departments and agencies that are not participating in the exercise and should direct those inquiries to the SimCell.
- Players placing telephone calls to the SimCell must identify the organization, agency, office, or individual (and position) with whom they wish to speak.
- The Exercise Director or Lead Controller will announce any exercise suspension or termination and will instruct participants to stop-in-place safely.
- Players will comply with real-world response procedures unless otherwise directed by Controllers.



- If an actual emergency occurs, the exercise may be paused (PauseEx) or terminated at the discretion of the Exercise Director depending on the nature of the incident.
- The Exercise Director or Lead Controller will announce resume of the exercise (ResumeEx) once the emergency or situation has been resolved.

## PLAYER BRIEFING

Players will attend Player Briefings and Lead function Controllers have discretion to provide exercise participants with briefings before or after exercise conduct (See Table 1. Exercise Schedule). Exercise handouts or other materials may also be provided to orient players with the exercise.

## COMMUNICATIONS

### PLAYER COMMUNICATIONS

Players will use existing and routine PG&E communication systems. The need to maintain capability for a real-world response may preclude the use of certain communication channels or systems that would usually be available for an actual emergency incident. **In no instance will exercise communication interfere with real-world emergency communications.**

The primary means of communication between the SimCell and Players is via telephone and email. An Exercise Phone Book will be distributed prior to the exercise with a list of key telephone numbers and emails relevant to the exercise. Text and MS Teams Chat will also be utilized for inject communications.

### CONTROLLER/EVALUATOR/SIMULATOR COMMUNICATIONS

The principal method of information transfer for Controllers during the exercise is via a Microsoft Teams Channels and Meeting Invites. Controllers, Evaluators, and Simulators will be invited as a member to the restricted MS Teams Channels and Meeting Invites and must ensure they can log in, enabling access to the Teams channel. The controller communications network allows the Exercise Director and SimCell Manager to make and announce universal changes in exercise documentation, such as changes to the MSEL or inject releases. Controller communications will link control personnel at all exercise areas and will remain separate from player communications. In no case will controller communications interfere with or override player communications.





## EXERCISE SCHEDULE

Table 1. MS Teams Exercise Participant Schedule and Location

Activity	Day 1	Day 2-4	Day 5	Meeting Link Location	Who attends?
C/E/S Daily Brief	0530 RP 1130 EOC	0545	0545	CES Bridge Line	C/E/S only
SimCell	0600-1800	0600-1800	0600-1600	SimCell Bridge Line	C/E/S only
*STARTEX Opening Brief	0600 RP 1200 EOC	—	—	<a href="#">Join the meeting now</a>	All
Exercise Play (WL)	0600-1800	0600-1800	0600-1600	EOC Sections Meeting Invites Emergency Coordination Center Meeting Invites	All
Morning Shift Transitions with Controller	—	0600	0600	EOC Sections Meeting Invites	P, O, C/E
*PAUSEEX	1800	1800	—	<a href="#">Join the meeting now</a>	All
*RESUMEEX (State of the World)	—	0600	0600	<a href="#">Join the meeting now</a>	All
Evening Shift Transitions with Controller	1730	1730	—	EOC Sections Meeting Invites	P, O, C/E
C/E/S Debrief	1745	1745	1630 (CES hotwash)	CES Bridge Line	C/E/S only
ENDEX	—	—	1700	—	All
All Hotwash	—	—	1700-1800	<a href="#">Join the meeting now</a>	All
	WL = Working Lunch RP = Readiness Posture EOC (A) = Activation	C/E/S = Controller, Evaluator, Simulator P = Player O = Observer	*NOTE: StartEx, PauseEx, ResumeEx, and Hotwash are all the same link and titled "internal player invite" when opened. This is the Main EOC floor.		



## EMERGENCY OR COORDINATION CENTERS

Table 2. Emergency or Coordination Center and Corresponding Functional Areas

Functional Areas	Emergency or Coordination Center	Full-Scale Exercise Status
Customer Care	CCECC	Staffed
EP&R	VERC EOC	Staffed
Operations	OECs	Staffed - East Bay, Diablo, Mission, Peninsula Simulated – All others
Operations	REC	Staffed - Bay Area Simulated – All others
Electric Transmission	GCC/ETEC	Staffed
Substation	STREC (Substation/T-Line)	Simulated
Electric Distribution	EDEC	Simulated
IT	IOC	Staffed
IT	ENOC	Simulated
Logistics	MTCC	Staffed
HAWC	HAWC	Staffed
Facilities	FCC	Staffed



## SYSTEM OPERATIONS

System Operations and/or their corresponding QA Sandbox test environment(s) will be made available during exercise play. It is the responsibility of the FA/Partner to provide access to the QA environment that is needed for exercise play and injects.

Table 3. System Operations

Owner	System	QA/Live/Simulated	Purpose
PSPS Technology	PSPS Viewer	Live	Used to develop playbooks, customer impact lists, customer notification files, transmission lists
	PSPS Portal	Live	Provides PSPS impact visibility to internal/external public safety partners
	PSPS Foundry	Live	Situation Reports and Playbooks
Customer Care	On-Track Tool	Simulated	Used to track door knock status complete/incomplete
Operations	Outage Management Tool (OMT)	QA	Electric outage monitoring and mitigation
HAWC	Live Incident Dashboard	Simulated	Intelligence and monitoring Situational Awareness
Resource Unit	Resource Plan	Simulated	Resource tracking
EP&R	MS Teams > Exercise Environment	QA	Emulates the Virtual EOC for Checking in, 214, Hotwash, and documentation

## SYSTEM COMMUNICATIONS AND NOTIFICATIONS

System Communications and/or their corresponding QA Sandbox test environments will be made available during exercise play. It is the responsibility of the Functional Area/Partner to provide access to the QA environment that is needed for exercise play and injects.

Table 4. System Communications and Notifications

Owner	System	QA/Live/Simulated	Purpose
EP&R	Everbridge	QA	Emergency mass notifications
Liaison	Convey	Simulated	Primary notification system. Will develop message but simulate delivery.
Customer	Convey	Simulated	Primary notification system. Will develop message but simulate delivery.



## SAFETY

Safety is an integral part of the exercise process, and a responsibility of all participating organizations to conduct an exercise of this magnitude as safely as possible.

### GENERAL

Exercise participant safety takes priority over exercise events. Although the organizations involved in this exercise come from various functional areas, they share the basic responsibility for ensuring a safe environment for all personnel involved in the exercise. Professional health and safety ethics should guide all participants to operate in their assigned roles in the safest manner possible. The following general requirements apply to the exercise:

- Participants will be responsible for their own and each other's safety during the exercise. It is the responsibility of everyone associated with the exercise to stop play if, in their opinion, a real safety problem exists. Once the problem is corrected, exercise play can resume.
- All organizations will comply with their respective environmental, health, and safety plans and procedures, as well as the appropriate federal, state, and local environmental health and safety regulations.

### ACCIDENT REPORTING AND REAL EMERGENCIES

For an emergency that requires assistance, the phrase to use is ***“Real-World Emergency.”*** The following procedures should be used in case of a real emergency during the exercise:

- Anyone made aware of a participant who is ill or injured will first advise a Controller. For all major accidents or injuries, call 911. If there is an unsafe situation, stop activity.
- The Controller who is made aware of a real emergency will initiate the broadcast ***“Real-World Emergency”*** in the SimCell virtual breakout channel, providing the following information to the Lead Controller and Exercise Director:
  - Venue/function
  - Location within the venue/function
  - Condition
  - Requirements
- The SimCell will be notified as soon as possible if a real emergency occurs. The SimCell may halt all injects as determined by the SimCell Manager.
- If the nature of the emergency requires a suspension of the exercise at the venue/function, all exercise activities at that facility will immediately cease. Exercise play may resume at that venue/function once the situation has been addressed.
- Exercise play at other venues/functions should not cease if one venue/function has declared a ***“Real-World Emergency”*** unless directed by the Lead Controller.



- If a real emergency occurs that affects the entire exercise, the exercise may be suspended or terminated at the discretion of the Exercise Director. The notification will be made from the SimCell.



## LOGISTICS AND RULES OF ENGAGEMENT

The exercise will be held in person at various locations and virtually using Microsoft (MS) Teams' Exercise Environment and Outlook Meetings. All participants will be required to use both audio and video via MS Teams to communicate with one another.

### Exercise Environment > [General](#)

Note the tabs across the top to enable easy access:

- Sign In at VERC – Not a tab. There will be a paper sign in for **all participants** at the VERC.
- CHECK IN Form - For **all Participants** (not in-person at VERC, PG&E personnel and external participants) to fill/submit at end of each shift/day
- ERTT – For all **PG&E participants** to log in their hours
- ExPlan – PSPS FSE ExPlan
- 214 Form - For **Players** to fill/submit at end of each shift/day
- Hotwash Form – For **Players** and **Participants** to fill/submit at end of each shift/day
- Feedback Form – For **all Participants** to provide feedback about the Exercise
- PSPS FSE Phonebook – Lists all participants and contact information

The screenshot shows the Microsoft Teams interface. On the left, the 'Teams' sidebar shows the 'Exercise Environment' workspace with a 'General' channel. The main area displays the 'General' channel's 'Shared' tab, which contains a list of documents. The document 'ERTT\_Emergency\_Response\_Time\_Tracker\_QRG.pdf' is highlighted, showing it was modified by a user (redacted) on November 27, 2024, 17 minutes ago.

**Important:** All documentation must go into the folder located in TEAMS, Exercise Environment > General channel > Shared tab > Exercise Incidents > 2026 Exercises > PSPS\_2026\_2026.05.01 PSPS Full Scale Exercise

[PSPS 2026 2026.05.01 PSPS Full Scale Exercise](#)



... > Exercise Incidents (EOC Files) > 2026 Exercises > 2026 PSPS Full-Scale Exercise > PSPS\_2026\_2026.05.01 PSPS Full Scale Exercise

Name	Modified By	Modified	+ Add column
Command		Monday at 8:44 AM	
Customer		Monday at 8:44 AM	
Finance & Administration		Monday at 8:44 AM	
Intelligence & Investigation		Monday at 8:44 AM	
Liaison		Monday at 8:44 AM	
Logistics		Monday at 8:44 AM	
Operations		Monday at 8:44 AM	
PIO		Monday at 8:44 AM	
Planning		Monday at 8:44 AM	
PSPS Section		Monday at 8:44 AM	
Safety		Monday at 8:44 AM	

Figure 2. Exercise Environment

## MS TEAMS EXERCISE ENVIRONMENT SITE USE AND ACCESS

- Internal PG&E participants with a LAN ID will have access to the Exercise Environment.
- External participants do not have access to the Exercise Environment but can join all Outlook meetings via invitations from PG&E participants.

## EXERCISE EMAIL LISTS

During the Exercise play, most communication will be done within the Players as prescribed by their processes and playbooks. For the Exercise Controllers, Evaluators and Observers, we create a separate set of email lists to include when setting up Teams meeting Invites. This is the method to help the Exercise personnel be aware of what meetings are set up should they wish to join.

For this exercise we have created:

1. [REDACTED] – Contains addresses of planned Controllers and Evaluators (PG&E personnel)
2. [REDACTED] – Contains addresses of planned Observers, internal and external



## TEAMS SITE RULES OF ENGAGEMENT AND BEST PRACTICE

Table 5. Exercise Environment Rules of Engagement and Best Practice

Rules of Engagement	Best Practices
<p>The MS Teams Exercise Environment allows for communications through meeting invites. Please observe the following rules of engagement:</p> <p>Remember to mute your MS Teams audio when not speaking.</p> <ul style="list-style-type: none"> <li>• <b>UNMUTE</b> yourself to speak.</li> <li>• <b>VERIFY</b> your computer sound is muted if you called in from a phone to prevent feedback when speaking.</li> <li>• USE the hand raise tool to get the presenter's attention.</li> <li>• Do <b>not</b> interrupt when others are speaking.</li> <li>• <b>ENSURE</b> you select "Leave" to exit the meeting space upon departure to avoid any confusion about your status in the call should an emergency at your site occur.</li> <li>• Treat the Exercise Environment as the Virtual EOC, meaning if you would normally have a conversation face-to-face, try finding the person you need to speak with in the appropriate meeting.</li> </ul> <p>Reach out to Exercise control staff for any MS Teams technical issues by email or MS Teams chat.</p>	<p>MS Teams is designed for Internet audio. For the best sound and convenience, Teams joins directly from the application over the Internet.</p> <p>IF you must use phone service (e.g., those with poor bandwidth), please manually call into the meeting to join; do NOT use the Call Me feature.</p> <p>For the best sound quality and most cost-effective options, please only use the following preferred choices to join Teams meetings:</p> <ol style="list-style-type: none"> <li>1. DIAL the phone number presented in the meeting invite and enter the Conference ID # presented when prompted.</li> </ol> <p><b>IF</b> you have a headset for your laptop or are able to use your computer's speaker and microphone:</p> <ol style="list-style-type: none"> <li>2. OPEN the Teams application on your computer, click the Calendar icon on the left navigation bar, click your meeting invite, and then click the Join button.</li> <li>3. If you're not in front of a computer to use the Teams desktop or web application, try using your Teams mobile app on your iPhone instead:</li> <li>4. <b>OPEN</b> the Teams mobile app, <b>CLICK</b> the Calendar icon on the bottom of your screen, and then <b>CLICK</b> the <b>Join</b> button associated with your meeting.</li> </ol>



## EXERCISE ORGANIZATIONAL STAFF OVERVIEW

### EXERCISE CONTROL TEAM STRUCTURE

The exercise staff structure is the framework that allows exercise staff to communicate and coordinate across exercise venues, including the Simulation Cell (SimCell), to deliver and track exercise information. The staff structure for this exercise is shown in the chart below.

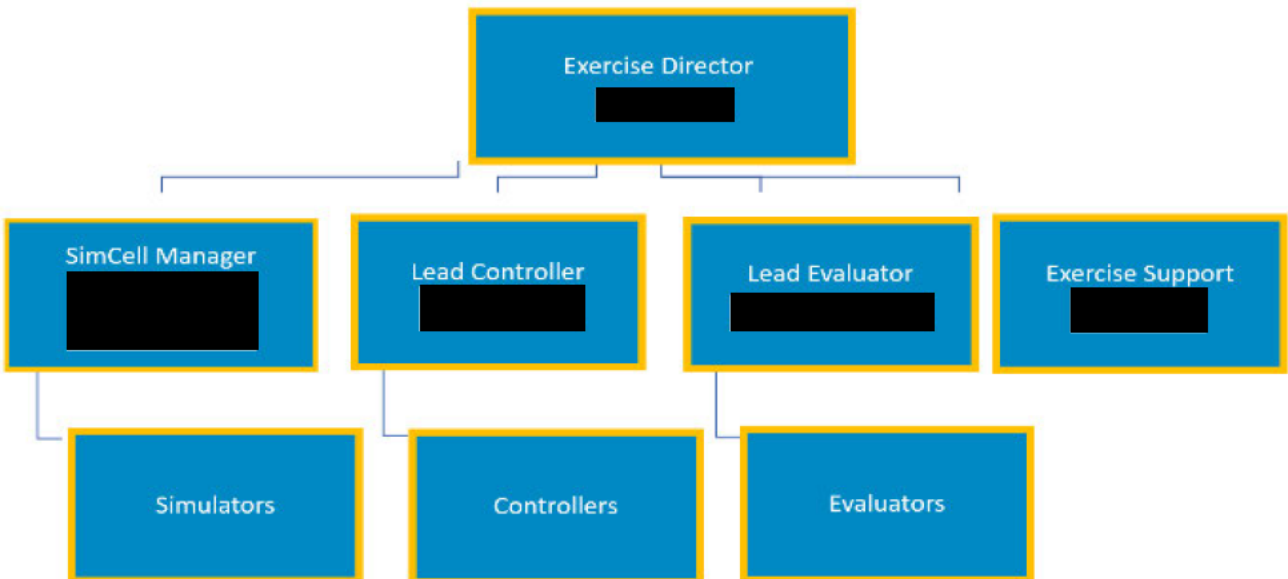


Figure 3. Exercise Control Team

### EXERCISE STAFF RESPONSIBILITIES

#### EXERCISE DIRECTOR

- Oversees all exercise functions.
- Remains in close contact with the Lead Controller throughout exercise play.
- Oversees setup and cleanup of the exercise and positioning of Controllers and Evaluators.

#### LEAD CONTROLLER

- Monitors exercise progress (i.e., that player activities are progressing as expected) and coordinates decisions regarding deviation or significant changes to the scenario.
- Coordinates Controllers in the virtual Exercise Environment and at off-site exercise locations.



- Ensures implementation of all designated and modified actions at the appropriate time.
- Debriefs Controllers and Evaluators after the exercise.
- Oversees exercise setup and takedown.

## LEAD EVALUATOR

- Coordinates all evaluator activities and addresses evaluator questions and issues.
- Observes and documents strategic-level player actions, decisions, and discussions.
- Leads daily C/E/S huddles after exercise play.
- Leads development of After-Action Report (AAR).

## SIMCELL MANAGER

- Coordinates Simulators to ensure all injects are delivered and closed out.
- Remains in close contact with the Lead Controller throughout exercise play.
- Monitors exercise progress and coordinates with Lead Controller on decisions regarding deviation or significant changes to the scenario.
- Monitors the exercise timeline.

## EXERCISE SUPPORT

- Provides logistical support for EOC (VERC).
- Manages virtual exercise environment including check-in, hotwash, ICS 214 and documentation related to exercise planning and conduct.
- Provides support to Liaison with Observers at the VERC.
- Communicates and supports VERC Security and in-person check-in
- Maintains communication and works with Tech and Facilities.



## CONTROLLER INFORMATION AND GUIDANCE

Exercise Controllers maintain exercise scope, pace, and integrity during exercise conduct. The control structure ensures that exercise play assesses objectives in a coordinated fashion at all levels, and at all locations for the duration of the exercise. Exercise Controllers should regularly communicate with the Lead Controller and record and report any significant Player actions, decisions, and/or discussions to their player unit evaluator.

## CONTROLLER INSTRUCTIONS

### BEFORE THE EXERCISE

- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > General > Shared**, for:
  - ExPlan
  - Phone Book
- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > Restricted Exercise CES channel > Shared > 2026 PSPS FSE**, for:
  - CES Handbook
  - EEGs
  - MSEL
- Report to the exercise check-in location at the time designated in the exercise schedule and meet with the exercise staff (**C/E/S Bridge line**).
- Review appropriate emergency plans, procedures, and protocols.
- Review appropriate exercise package materials, including the objectives, scenario, injects, safety and security plans, and controller instructions.

### DURING THE EXERCISE

- Avoid personal conversations with exercise Players.
- If it appears that the pace of play needs to be adjusted, please inform the Lead Controller so that they can work with the SimCell.
- Controllers should attend the meetings that their players attend.
- Report any simulation issues to the SimCell.
- Record exercise information from Players that would be directed to nonparticipating organizations.
- Observe and record exercise artificialities that interfere with exercise realism. If exercise artificialities interfere with exercise play, report it to the Lead Controller.



- Begin and end all non-face to face exercise communications with **“This is an exercise.”** or **“EXERCISE EXERCISE EXERCISE.”**
- Do not prompt Players regarding what a specific response should be, unless inject directs you to do so. Clarify information but do not provide coaching. Do not make up information.
- Report any exercise control issues to the Lead Controller.
- Do not give information to Players about scenario event progress or other participants’ methods of problem resolution. Players are expected to obtain information through their own resources.

### AFTER THE EXERCISE (ENDEX AND PAUSEEX)

- Ensure that Players complete the online Hotwash Form via the link provided (which they will receive from Doc Unit or EP&R Exercise Team).
- Use the **Controller/Evaluator/Simulator (C/E/S) Bridge Line** to attend daily debriefings and Hotwashes.
- Summarize your notes from the exercise and prepare for the C/E/S Debriefing/Hotwash. Have your summary ready for the Lead Evaluator. Meet with your Evaluator(s) to ensure that your team captured all salient points from the exercise.
- On the final day of the exercise, a CES Hotwash and Player Hotwash will take place. After the Hotwash, summarize your notes and give your summary to the Lead Evaluator.

### EXERCISE CONTROLLER COMMUNICATIONS

- The principal method of information transfer for Controllers during the exercise is via a MS Teams chat, Teams meeting invites, and the CES Bridge Line.
- The SimCell will report via chat which injects have been approved for release, and any changes Controllers and Evaluators may need to know.
- Controllers may reach out to the SimCell to report issues or pacing concerns to the SimCell Manager and Lead Controller.
- Controller communications will link control personnel and will remain separate from player communications.
- Controllers and Evaluators must ensure access to the **Exercise Environment C/E/S Channel** and to the **Controller/Evaluator/Simulator (C/E/S) Bridge Line**.
- The SimCell will report via chat of the **Teams SimCell Meeting Invite** which injects have been approved for release, and any changes Controllers and Evaluators may need to know.



## EVALUATOR INFORMATION AND GUIDANCE

Exercise Evaluators capture performance including major decisions, actions, discussions, and materials developed during exercise conduct. They assess how well the exercise objectives were achieved. Evaluators need to coordinate with any site-specific Controllers if critical tasks, decisions, or discussions occur at an exercise location outside of the EOC. All Functional Area-specific activities will be evaluated with respect to the relevant ICS element. For this exercise, there will be three layers of evaluations, **Functional Area Evaluators** and **Specific EOC Section Evaluators**, and **Specific REC/OEC Evaluators**

**Functional Area Evaluators**, staffed by PG&E Functional Area representatives:

- Will document the activities of the players from their respective Functional Areas.
- Will complete an EEG.

**Specific EOC Section Evaluators**, staffed by EP&R personnel and ICS subject-matter experts:

- Will document the activities of the Operations, Command, Planning Sections.
- Will complete an EEG.

**Specific REC/OEC Evaluators**

- Will document the activities of the players from their respective RECs and OECs.
- Will complete an EEG.

## EVALUATOR INSTRUCTIONS

Evaluators must observe and analyze performance against plans, policies, procedures, and practices using criteria established in the CERP, PSPS, and Wildfire Annexes, along with other plans and position guides. Evaluators document the performance using EEGs and analyze that information for later use in the AARs.

The Evaluators have specific tasks to perform and rules to follow all throughout the Exercise.

### BEFORE THE EXERCISE

- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > General > Shared**, for:
  - ExPlan
  - Phone Book
- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > Restricted Exercise CES channel > Shared > 2026 PSPS FSE**, for:
  - CES Handbook
  - EEGs



- MSEL
- Report to the exercise check-in location at the time designated in the exercise schedule and meet with the exercise staff (**C/E/S Bridge line**).
- Review appropriate plans, procedures, and protocols.
- Review appropriate exercise materials, including the exercise schedule and evaluator instructions.
- Review the EEGs and other supporting materials for your area of responsibility to ensure that you have a thorough understanding of the exercise objectives you are assigned to evaluate.
- Review the EEGs and other support materials for your area of responsibility to ensure that you have all the critical tasks in the EEG that you will be evaluating. If not, please let the Lead Evaluator know and the Planner responsible for these tasks.

## DURING THE EXERCISE

- Avoid personal conversations with Players.
- Do not give information to Players about event progress or other participants' methods of problem resolution. Players are expected to obtain information through their own resources.
- Monitor and record important exercise actions during conduct using the EEGs.
  - Evaluate the actions of Players, not the Players themselves.
- Assess if the actions taken achieve the critical tasks outlined in the EEGs.
  - Focus on the process and the outcome.
- Closely monitor decisions.
  - Document when, how, and what time a decision was made or implemented.
- Coordinate with players to be included on communications occurring outside of the MS Teams where possible (e.g., email chains) and to track player movement between channels and meetings.

## AFTER THE EXERCISE (ENDEX AND PAUSEEX)

- Meet with the Lead Controller/Evaluator prior to the Final Day Hotwash with your general notes.
- Use the **Controller/Evaluator/Simulator (C/E/S) Bridge Line** to attend daily debriefings/Hotwashes.
- Ensure Player/Controller notes, whiteboard drawings, etc. are collected and properly recorded.



- Connect as necessary with any relevant off-site Controllers who may have observed major discussions, decisions, or other activities.
  - Allow Players to discuss strengths and opportunities for improvement.
  - Provide context for actions and decision-making processes.
  - Do not provide corrective actions or suggestions – only record reflections.
- Email your EEGs and all notes to the Lead Evaluator at the end of the exercise.

### CONTROLLER/EVALUATOR TEAMS CHANNEL AND SIMCELL CHANNEL

- Evaluators will be invited to the **Controller/Evaluator/Simulator (C/E/S) Bridge Line**. This is the principal method of information transfer for Controllers and Evaluators during the exercise. Because of the virtual nature, a chat stream is a more efficient way to share information than a traditional phone bridge.
- The SimCell will report via chat from the **SimCell Bridge Line** which injects have been approved for release, and any changes Controllers and Evaluators may need to know. You can access this Teams Channel through your Teams application or a browser window. You may want to open both for ease of access, but you can also toggle between groups.

During exercise conduct, Evaluators' main goal is to collect data that will inform the final exercise evaluation documents. EEGs are the main documents that facilitate this process.

During the exercise, Evaluators should not interact with Players in such a way that interferes with Player performance and/or results in prompting Players regarding what a specific response should be. Evaluators should generally avoid personal conversations with any Player. Evaluators should not give information to the Players regarding event progress or resolution of problems encountered by others. Players are expected to obtain information through their own resources.

## EVALUATION BASICS

Effective evaluation is based on the following techniques:

- Use the EEGs to confirm that evaluation objectives are met.
- Take detailed notes concerning significant activities observed, including the time they were initiated and/or completed.
- Include specific examples of evaluation observations.
- Focus on EOC section-specific actions and critical tasks, as specified in the EEG.
- Ensure Areas for Improvement items are formatted as a problem statement with actionable objectives.

## RECORDING EVENTS

Although numerous events may occur simultaneously, Evaluators do not need to record every single action. Documenting which events are important eliminates superfluous information and provides the most useful data for evaluation. Important events Evaluators should record include the following:

- Actions taken in relation to scenario events, including times completed
- Key decisions and the times these decisions are made
- Deviations from plans and implementation procedures, and if they still met intended outcomes
- Challenges or problems identified
- Effectiveness of communications
- Equipment used

## TYPES OF OBSERVATIONS

The Exercise Design Team will prepare the AAR and analyze the results provided by all Evaluators to develop accurate representation of the exercised plans and capabilities. Their analysis will focus on the timing of key events, decisions made, and actions taken. Potential areas you should focus on to assist in that analysis include the following:

- Timeliness of actions
- Communication among Players and organizations
- Command and control, including direction and coordination of field activities
- Monitoring and assessing events
- Creative Player problem solving, potentially beyond current plans and procedures
- Plans or procedures that affect Player efforts





- Direction and coordination of activities
- Application of identified plans and policies
- Equipment and technology issues in relation to Player efforts

## PLACEMENT AND MONITORING

Evaluators should be positioned in their respective virtual EOC section channel and meetings so they can monitor actions in the chat window and hear conversations without interfering with those activities. Certain conditions may warrant more than one evaluator in a setting or area.

## ANALYSIS

Following exercise conduct, EOC Section Evaluators will use the data they collected (using their EEGs) to provide deeper analysis after having observed all of exercise conduct. The Exercise Design Team will be using the results provided by the Evaluators to prepare the After-Action Report (AAR). Therefore, all **Evaluators must electronically submit their EEGs to the Lead Evaluator no later than one week after the exercise.**



## SIMULATOR INFORMATION AND GUIDANCE

Simulators act as trusted agents during exercise conduct due to their inside knowledge of the exercise and must not share scenario information with exercise Players or third parties prior to conduct.

Simulators are control staff personnel who role play as nonparticipating organizations or individuals. Simulators are chosen based on their expertise in the functional area(s) and their familiarity with emergency response procedures. Simulators function semi-independently under the supervision of the SimCell Manager, enacting roles in accordance with instructions provided in the scenario updates. All Simulators are ultimately accountable to the Exercise Director and SimCell Manager.

### MASTER SCENARIO EVENTS LIST (MSEL)

The MSEL is the primary simulation tool for an exercise. It outlines benchmarks and injects that drive exercise play. It also details realistic input to exercise Players, as well as information expected to originate from simulated organizations (i.e., nonparticipating organizations or individuals who usually would respond to the situation). The MSEL consists of injects, which are individual exercise events. An inject includes the following pieces of information: inject time, planner organization, intended recipient, responsible party, inject type, a brief description of the event, and the expected player action. Injects will be color coded through exercise conduct to show their status.

Table 6. Inject Status Chart

Color	Meaning
Open	Inject not yet released
Approved	Inject approved for release
Out	Inject Delivered
Closed	Inject Closed (Player(s) has met expected action)
Cancelled	Inject cancelled (by SimCell Manager)
Issue	Inject issue (delayed entry, wrong recipient, etc.)

### SIMULATOR COMMUNICATIONS

The primary means of communication among the SimCell and Players is via MS Teams chat, cellular phone, and email. An Exercise Phone Book will be distributed prior to the exercise with a list of key telephone numbers and emails relevant to the exercise.



## SIMULATOR INSTRUCTIONS

### GENERAL

- Avoid personal conversations with Players.
- Do not give information to Players about event progress or other participants' methods of problem resolution. Players are expected to obtain information through their own resources.
- Maintain control of documentation provided and do not make unauthorized copies.
- Do not share exercise design information outside of the exercise planning and exercise conduct teams.
- During the exercise, share information with Players only as directed in the exercise documentation.

### BEFORE THE EXERCISE

- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > General > Shared**, for:
  - ExPlan
  - Phone Book
- Ensure you have access to the exercise documentation in **Exercise Environment Teams channel > Restricted Exercise CES channel > Shared > 2026 PSPS FSE**, for:
  - CES Handbook
  - EEGs
  - MSEL
- Report to the exercise check-in location at the time designated in the exercise schedule and meet with the exercise staff (**C/E/S Bridge line**).
- Use the **SimCell Bridge Line** to join the SimCell to deliver injects.
- Review appropriate plans, procedures, and protocols.
- Attend required Simulator training and other briefings.
- Review appropriate exercise materials, including the exercise schedule, exercise objectives, scenario updates, and other supporting materials.

### DURING THE EXERCISE

- Send injects to the appropriate Player at the appropriate time as directed by the SimCell



Manager, as detailed within the MSEL.

- When delivering via email, please use “**EXERCISE EXERCISE EXERCISE**” as well as the Inject # in the subject line.
- Note the time the inject is delivered and take notes on the Player’s actions.
- Respond to and document Player requests by simulating various roles.
- Update inject statuses by sending message via the chat window using the following format:
  - **Inject Line # - Status (e.g., out, closed, issue)**
- Do not release an inject without approval from the SimCell Manager.
  - This will be done via **SimCell Bridge Line Chat** and displayed on MSEL. Refer to Table 6.
  - We may be off the planned release times on occasion, so please wait for an official release
    - Coordinate any modifications to the MSEL with the SimCell Manager.
    - Record ad hoc injects and send them to SimCell Manager.
- All questions that you cannot answer with the exercise material or from the training should be directed to the Exercise Director.
  - Maintain a log of activities on the MSEL in the “Notes” section. Many times, this log may include documentation of activities that may be missed by a Controller/Evaluator. Simulators should upload completed ICS Form(s) 214 to the designated folder in the SimCell channel

## **AFTER THE EXERCISE (ENDEX AND PAUSEEX)**

- Use the **Controller/Evaluator/Simulator (C/E/S) Bridge Line** to attend daily debriefings/Hotwashes.
- On the final day of the exercise, a one-hour Virtual Player Hotwash will be prompted as part of exercise play. Observe the Hotwash and take notes on findings identified by Players. Before the Hotwash, do not discuss specific issues or problems with participants. After the Hotwash, summarize your notes and prepare for the C/E/S Debriefing.
- At the end of the exercise please send all exercise notes to the SimCell Manager.



## ACRONYMS

This acronym list is a combination of commonly used terms by this document, PG&E and FEMA.

AAR	After-Action Report
C/E/S	Controller/Evaluator/Simulator
Cal OES	California Governor's Office of Emergency Services
CCECC	Customer Contact Emergency Coordination Center
CERP	Company Emergency Response Plan
CFILC	California Foundation for Independent Living Centers
CPUC	California Public Utilities Commission
CRESS	Corporate Real Estate Strategy and Services
CSO	Customer Strategy Officer
CWSP	Community Wildfire Safety Program
DCC	Distribution Control Center
DSO	Distribution System Operations
EDEC	Electric Distribution Emergency Center
EEG	Exercise Evaluation Guide
EndEx	End of Exercise
EOC	Emergency Operations Center
EP&R	Emergency Preparedness and Response
ETEC	Electric Transmission Emergency Center
ExPlan	Exercise Plan
FA	Functional Area
FAQ	Frequently Asked Question
FCC	Facility Coordination Center
FE	Functional Exercise
FEMA	Federal Emergency Management Agency
FIA	Fire Index Areas
FIN	Finance & Administration Section
FSE	Full Scale Exercise
GCC	Grid Control Center
HAWC	Hazard Awareness and Warning Center
HRCC	Human Resources Coordination Center
HSEEP	Homeland Security Exercise and Evaluation Program
I&I	Intelligence & Investigation Section
ICS	Incident Command System
ITCC	Information Technology Coordination Center
LNO	Liaison Officer
LOG	Logistics Section
MSEL	Master Scenario Events List
MTCC	Materials and Transportation Coordination Center



OIC	Officer-in-Charge
OPS	Operations Section
PauseEx	Pause Exercise
PG&E	Pacific Gas & Electric
PIO	Public Information Officer
PLANS	Planning Section
PMO	Project Management Office
PSPS	Public Safety Power Shutoff
QLR	Quick Look Report
QRG	Quick Reference Guide
REC	Regional Emergency Center
ResumeEx	Resume Exercise
SimCell	Simulation Cell
SIPT	Safety and Infrastructure Protection Teams
SLTT	State, Local, Tribal, and Territorial
SO	Safety Officer
SOPP	Storm Outage Prediction Project



## USEFUL LINKS

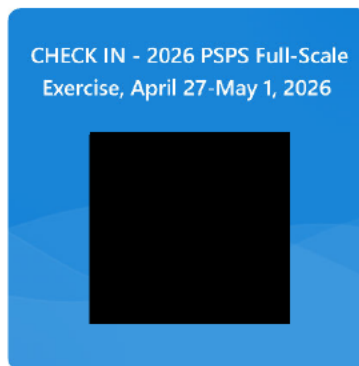
### All Participants CHECK IN Form

Please use this to check in if you are virtual, remote, internal, or external. Please check in, first thing, every day you are participating in the Exercise.

Click on the link to open the form.

[CHECK IN - 2026 PSPS Full-Scale Exercise, April 27-May 1, 2026 – Form](#)

Or scan the QR code with your phone.



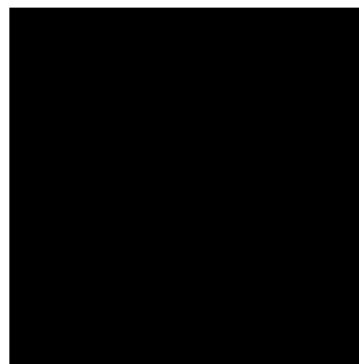
### ERTT Time Tracker

For all PG&E personnel who are participating in the Exercise, in-person or virtual, please use this form to track the hours you participated for the day. Fill out the form for every day you are participating.

Click on the link to open the form.



Or scan the QR code with your phone.





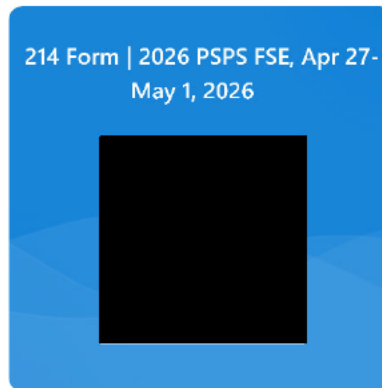
## 214 FORM FOR PLAYERS

For all Players, in-person and virtual, please use this form to enter the events you participated in for the day. Fill out the form for every day you are participating.

Click on the link to open the form.

[214 Form | 2026 PSPS FSE, Apr 27-May 1, 2026 – Form](#)

Or scan the QR code with your phone.



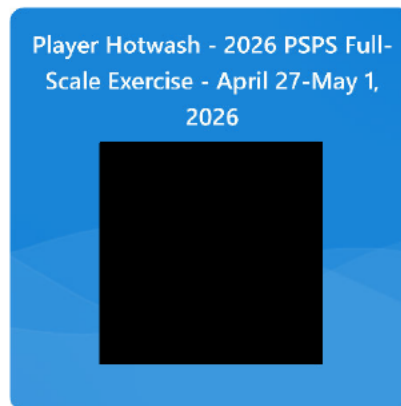
## HOTWASH FORM FOR PLAYERS

For all Players, in-person and virtual, please use this form to make your Hotwash entry for the day. Fill out the form for every day you are participating.

Click on the link to open the form.

[Player Hotwash - 2026 PSPS Full-Scale Exercise - April 27-May 1, 2026 – Form](#)

Or scan the QR code with your phone.







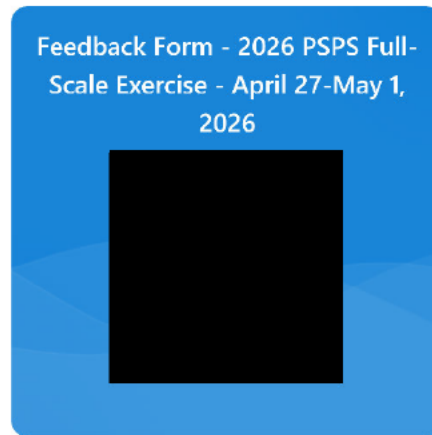
## FEEDBACK FORM

For all Exercise participants, in-person and virtual, please use this form to give us your feedback on the PSPS Exercise. Your feedback is important to us.

Click on the link to open the form.

[Feedback Form - 2026 PSPS Full-Scale Exercise - April 27-May 1, 2026](#)

Or scan the QR code with your phone.



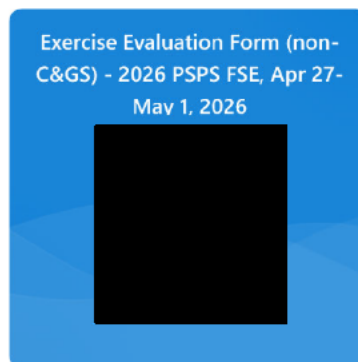
## EVALUATION FORMs for non-C&GS roles

To the non-C&GS evaluators, in-person and virtual, the Exercise Team sent you an EEG in Word format for you to use to take your notes during the Exercise. At the end of the Exercise, please submit your comments and evaluations using the form below.

Click on the link to open the form:

[Exercise Evaluation Form \(non-C&GS\) - 2026 PSPS FSE, Apr 27-May 1, 2026 – Form](#)

Or scan the QR code with your phone:





## EVALUATION FORMs for C&GS roles

For C&GS Evaluations, we have provided the links to the forms. Click on the role you are evaluating:

- [Command](#)
- [Safety](#)
- [Liaison](#)
- [Public Information](#)
- [Customer](#)
- [Operations](#)
- PSPS
- [Plans](#)
- [Logistics](#)
- [Finance & Admin](#)
- Intel & Investigation